

## Meeting Rhythm

Meeting	Time	Purpose & format	Tips for success
Check-in / Huddle Daily	15-30 minutes	Share daily schedules and activities, as well as room for what's on people's minds	<ul> <li>Make it peer-led rather than you-led</li> <li>Make it a safe place for people to share</li> <li>Don't cancel even when someone can't be there</li> </ul>
<b>Tactical</b> Weekly	45-90 minutes	Review weekly activities and metrics, and resolve tactical obstacles and issues	<ul> <li>Postpone strategic discussions for the Monthly Strategic meetings</li> <li>Be sure to praise behaviour you want to be repeated</li> <li>Don't cancel even when someone can't be there</li> </ul>
One-to-Ones with Team Members Weekly	45-90 minutes	Check-in with team members personally, receive any reporting, coach them on their team building and performance	<ul> <li>Make this your time to help your team members grow</li> <li>Don't let the personal update be a short conversation – invite openness</li> </ul>
Strategic Monthly and ad-hoc	2-4 hours	Discuss, analyze, brainstorm, and decide upon issues affecting long-term success	<ul><li>Limit to one or two topics</li><li>Prepare and do research</li><li>Engage in healthy conflict</li></ul>
Off-Site Quarterly or biannually	1-2 days	Review strategy, competitive landscape, industry trends, key personnel, and team development	<ul> <li>Get out of office</li> <li>Focus on work, but create social times</li> <li>Don't over-structure or overburden the schedule</li> </ul>
All-hands Meeting Quarterly or biannually	1-3 hours	Inspire the workforce, update on key goals and strategies	<ul><li>Make these engage the senses</li><li>Have different people speak</li></ul>

This has been adapted from the superb book, <u>Death by Meeting</u> by Patrick Lencioni. I've added additional types, such as one-to-one meetings with members of your team, which is highlighted as critical in <u>Nine Lies About Work</u> by Marcus Buckingham.

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